The advent of ICSs and ICBs shifts the focus of digital and data and creates a pressing need for new kinds of digital leadership

Luke Readman

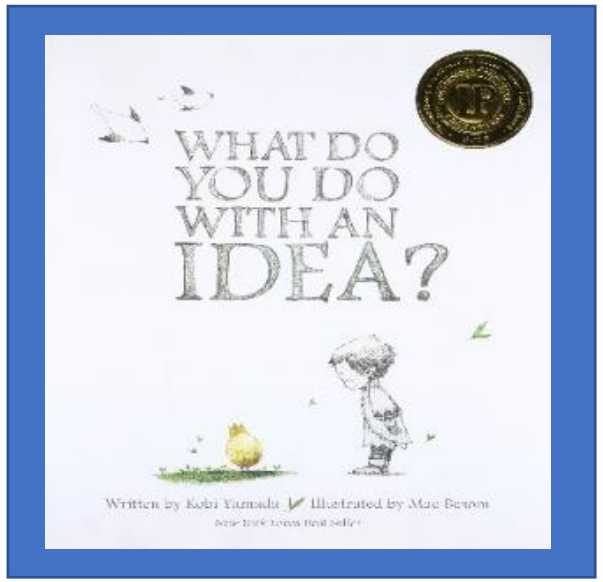
Leadership
Transformation
Digital
Integrated Care Systems
Engagement
Lessons

Priorities?

- Urgent & Emergency Care
- Cancer
- Digital Maturity
- Lifecycle Funding
- Teams
- Elective Recovery
- Mental Health
- Shared Records
- Geographic Scale
- Timescale
- Winter
- Vaccination
- Secure Data Service
- Value
- Impact

A LEARNING HEALTH SYSTEM

What Do You Do With An Idea?
Kobi Yamanda
The story of one brilliant idea and the child who helps to bring it into the world. As the child's confidence grows, so does the idea itself. And then, one day, something amazing happens. This is a story for anyone, at any age, who's ever had an idea that seemed a little too big, too odd, too difficult.



….strive to become learning health systems by making clinical data research grade and lowering the cost of data acquisition and knowledge generation

Victor Dzau. *Transforming Academic Health Centres for an Uncertain Future* (2013)

Every consenting patient's characteristics and experience is available to learn from
Best practice immediately available
Improvement is continuous
This happens routinely and efficiently
This is part of a culture

Charles Friedman.
Toward Complete & Sustainable Learning Systems (2014)

Three key Roles Supporting Digital Transformation

Facilitating collaboration and convergence where there is potential for this to unlock value

Acting as an interpreter between local and regional/national teams

Undertaking tasks that only ICS can;
To ensure local accountability or
Where ICBs have agreed that action is required

Three NHS transformation principles at the core

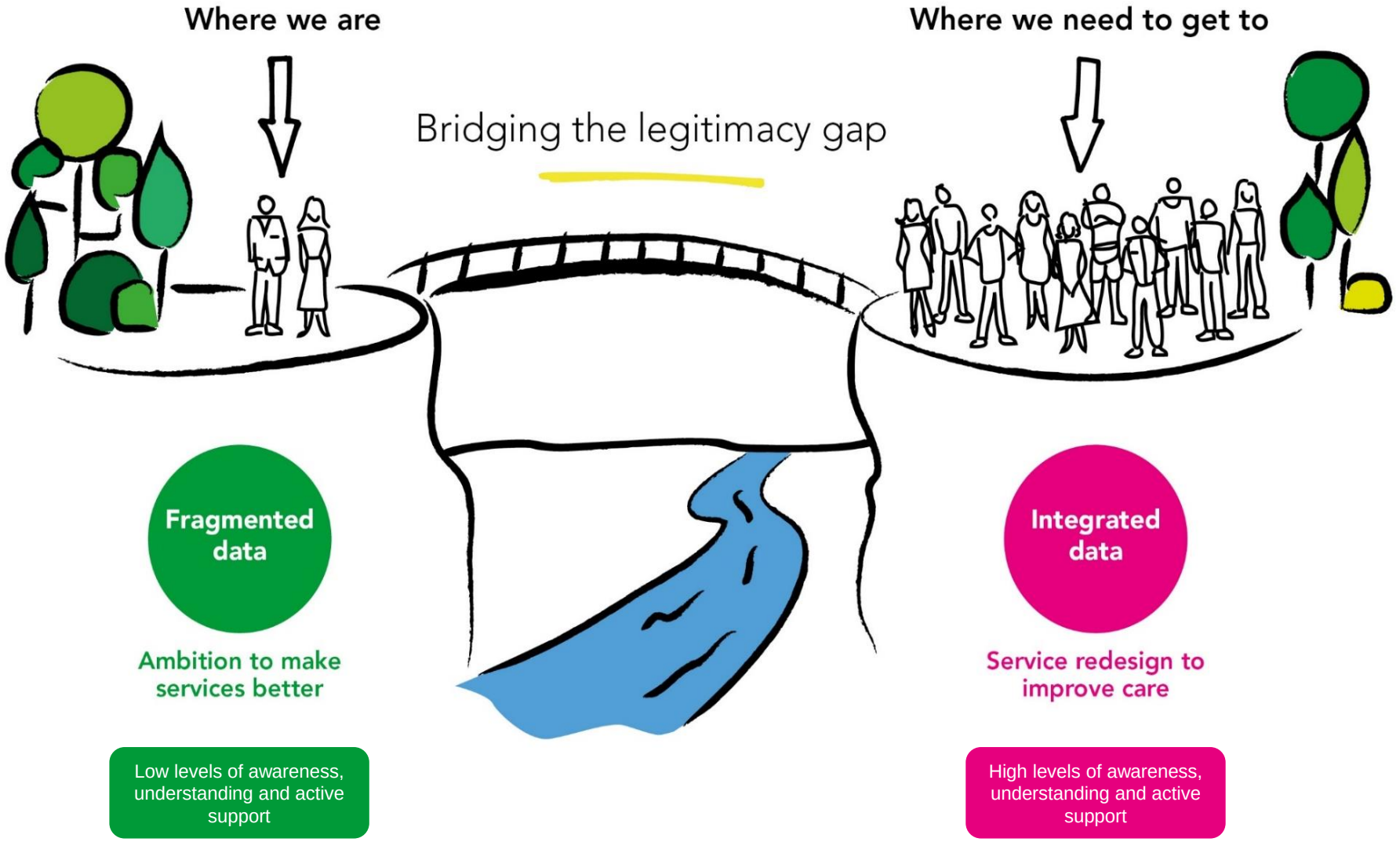
1. Making the right thing to do for the patient be the easiest thing to be done by the clinician

2. Getting the patient to the most appropriate environment for their assessment, for their treatment and for their care

3. Aligning clinical capacity to pathway demand.

BUILDING PUBLIC TRUST

In all cases though, we must take the public with us … *and avoid a complacency about the desire for digital and information sharing*



LESSONS

1. Partnership working is hard (agreement first)
2. Expectation runs faster than delivery (at all levels-scope creep)
3. Public trust is critical (deliberative processes)
4. End point maturity is very variable (time to UPnP)
5. Tackle convergence Vs Interoperability
6. Some of what needs to happen has not been done (invention vs procurement) Virtual wards
7. Trusted experts
8. Align incentives and levers at all levels (hard & soft)
9. National data & research approach must be aligned
10. Affordability vs benefits